

## Pacing Threats

### Russia

- Capable nuclear near-peer adversary
- Seeks return to great power status
- Whole-of-Government approach to coercive competition
- Surpassed by China 2028-2030

### China

- Rapidly modernizing nuclear near-peer
- Global ambitions
- Increasing global economic competition and confidence
- Surpasses Russia by 2028-2030

### Ways of War are roughly similar

- Seek to prevail in competition phase
- Power across DIME-FL; focus on Information
- In conflict, contest all domains
- Nuclear deterrent

### Major Differences

- Geography
- Capacity
- Competence / Momentum

## Fundamental Changes



Laser Weapons



Synthetic Bio



RF Weapons



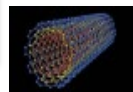
Internet of Things



Quantum



AI/Robotics



Energetics



Power



Hypersonics/Rail Guns

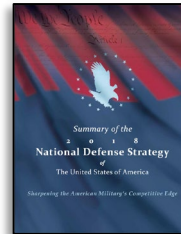
**Future investment trajectories could lead to strategic surprise & no clear relative advantage**

## List of References

### National Security Strategy



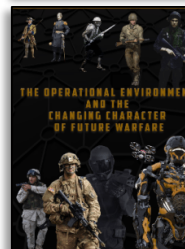
### National Defense Strategy



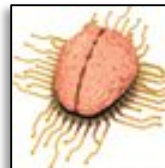
### The U.S. Army in Multi-Domain Operations 2028



### The Operational Environment and The Changing Character of Future Warfare



### The U.S. Army Mad Scientist Initiative



## For More Information

POC: Future OE Directorate,  
(757) 501-6213

Version: 31 Jan 19

## The Operational Environment to 2030



**...re-emergence of long-term strategic competitors...**



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While we were engaged in the  
Middle East and South Asia,  
our adversaries were  
watching us and improving  
STANDOFF



## Potential for Overmatch



**Electronic Warfare**



**Fighting Vehicles**



**MRLS & Rockets**



**Cyber & Space**



**Air Defense**

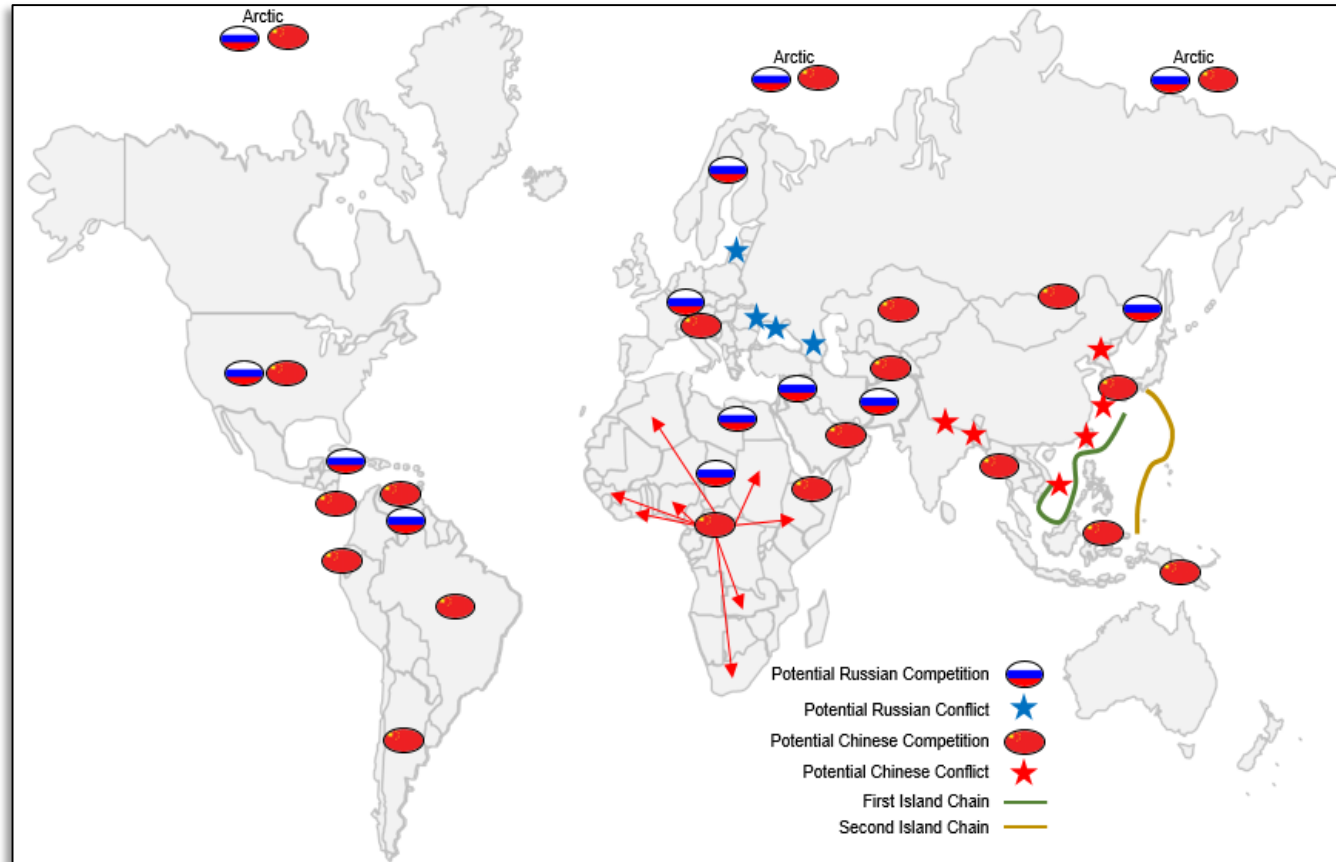


**Artillery**

**Different investment focus --  
increased potential for overmatch**

# The Operational Environment To 2030

## Areas of Potential Competition and Conflict



**Conditions in the OE and the changing character of war have led to  
17 Organizational Critical Gaps that could challenge us in large scale  
ground combat operations against a pacing threat**

**Future threat investment trajectories require we link “How We Fight”  
to “How We Will Fight” in Multi-Domain Operations**