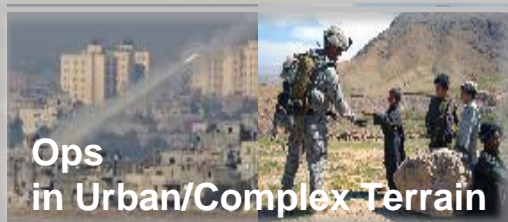


Characteristics of the Complex OE

Hybrid Threats



Transregional, hybrid strategies ... regular, irregular, criminal, terrorists ... attacking our weakness, mitigating our advantage; Systems Warfare, Preclusion, Sanctuary, Isolation and Reflexive Control



Operations among populations in complex terrain...including dense urban areas

Contested Domains



Contested in all domains, increased lethality, enabled by autonomy, robotics and Artificial Intelligence ... the potential for overmatch



Adversaries, including super empowered individuals with access to WME, cyber, space and NBC



Increased speed of human interaction, events and action ... rapid proliferation of capabilities, constantly coevolving



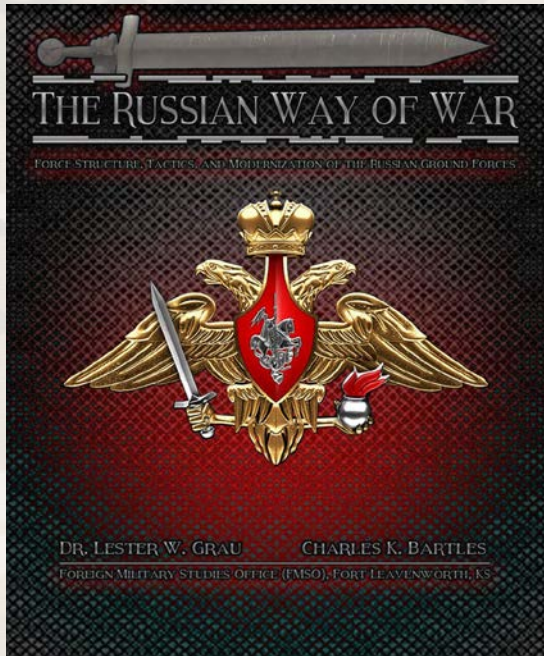
U.S. Army Training and Doctrine Command

**understanding
RUSSIA
from the inside
looking out**



DISTRIBUTION A: Approved for public release; distribution is unlimited.

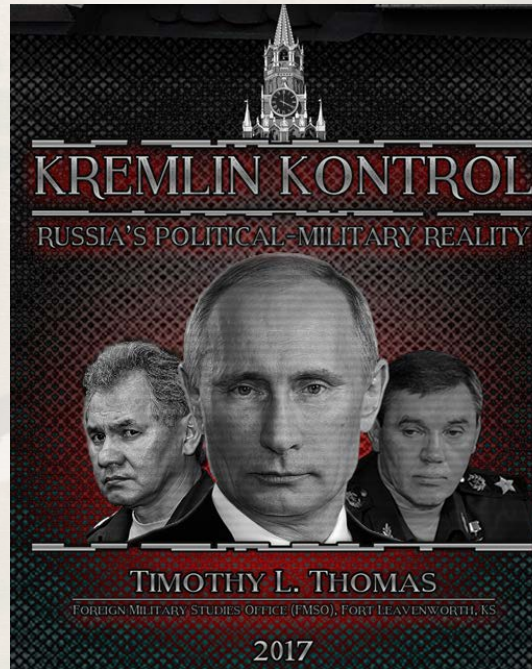
Selected Relevant Publications



Russia's annexation of the Crimean Peninsula, activity in Eastern Ukraine, saber rattling regarding the Baltics, and deployment to Syria fuels speculation about Russian force structure, capabilities, and future development.

This conjecture creates many different, and often contradictory, narratives. *The Russian Way of War* involves Russians describing their military structure, tactics, and modernizing strategy. Grau and Bartles present an invaluable reference for U.S. Army leaders and analysts.

FMSO analysts, part of U.S. Army Training and Doctrine Command G-2, conduct open source research on foreign perspectives of defense and security issues with emphasis on under-studied topics. Digital versions of *Kremlin Kontrol* and *The Russian Way of War* can be found at <https://community.apan.org/wg/tradoc-g2/fms0/p/fms0-bookshelf>



President Vladimir Putin and his Chief of General Staff Gerasimov implemented sweeping changes in the reorganization of security services and military of Russia. *Kremlin Kontrol* author Tim Thomas describes how control over the security services and the military hasten changes to reestablish Russian military prowess.

Kremlin Kontrol offers an understanding of Russia's political-military control mechanisms today, bringing to light critical aspects of Russian strategic decision-making often difficult for outside observers to conceive.



FMSO's *Operational Environment Watch* provides translated selections and analysis from a diverse range of foreign articles and other media that our analysts believe will give military and security experts an added dimension to their critical thinking about the Operational Environment.

Digital versions of *OE Watch* can be found at <https://community.apan.org/wg/tradoc-g2/fms0/p/oe-watch-issues>

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